

**METHOD, SYSTEM AND FACILITY FOR MONITORING RESOURCES  
WITHIN A MANUFACTURING ENVIRONMENT**

Inventor:                   Branden Clark Bickley  
                              912 East 32nd, #102  
                              Austin, Texas 78705

                              Ashish (nmi) Goel  
                              14000 Renaissance Court  
                              #3070  
                              Austin, Texas 78728

Assignee:                   DELL PRODUCTS L.P.  
                              One Dell Way  
                              Round Rock, Texas 78682-2244

BAKER BOTTS L.L.P.  
One Shell Plaza  
910 Louisiana  
Houston, Texas 77002-4995

Attorney's Docket: 016295.0662  
                              (DC-03006)

**METHOD, SYSTEM AND FACILITY FOR MONITORING RESOURCES  
WITHIN A MANUFACTURING ENVIRONMENT**

Related Applications

This application is related to copending  
Application Serial No. 09/\_\_\_\_\_ filed March 5,  
2001 entitled *Method, System and Facility for Controlling*  
5 *Resource Allocation Within a Manufacturing Environment*  
filed by Branden Clark Bickley et al.; and copending  
Application Serial No. 09/\_\_\_\_\_ filed March 5,  
2001 *Method and System for Simulating Production Within a*  
*Manufacturing Environment* filed by Branden Clark Bickley.

TECHNICAL FIELD

The present invention generally relates to  
manufacturing and, more particular to a method, system  
and facility for controlling resource allocation within a  
15 manufacturing environment.

BACKGROUND OF THE DISCLOSURE

Many years ago, manufacturers learned that, when building sufficiently large quantities of identical products, assembly lines could be used to increase the rate of production and decrease the per-unit production costs. In an assembly line, the assembly process is divided in a series of processing steps through which the work-in-process moves to result in the end product. These steps may be optimized, and once the manufacturing system becomes operational it will build a number of products with the same configuration using the optimized steps.

Assembly lines are typically used in a build-to-stock production model, where large quantities of identical products are manufactured in anticipation of forecasted demand. The manufactured products are then warehoused until that demand is realized. Build-to-stock manufacturing systems are therefore primarily suited to markets in which manufacturers can accurately predict customer demand.

In many markets, however, predicting customer demand is risky, at best. For example, in the market for computer systems and related items, technological improvements are realized so frequently and component prices change so rapidly that it is difficult to accurately predict how large the market for any particular product will ultimately be. As a result, when manufacturers in industries like information technology utilize the build-to-stock model, those manufacturers frequently find themselves with stocks of manufactured

goods that are difficult or impossible to market at a profit (i.e., with stale inventory).

A contrasting model of production that helps manufacturers avoid the stale-inventory problem is the  
5 build-to-order model. According to the build-to-order model, each product is assembled only after a customer has ordered that particular product. One of the disadvantages traditionally associated with the build-to-order model, however, is that more time is required to  
10 fill orders, in that products must be manufactured, not simply taken from stock. Another disadvantage is that build-to-order manufacturing systems are typically less efficient than build-to-stock manufacturing systems, which drives up the cost of products that are built to  
15 order. Accordingly, build-to-order systems have typically been utilized in markets for luxury items, such as tailored clothing, and markets in which a paucity of manufacturers leaves consumers with little choice but to bear the high prices and delays that are generally passed  
20 down by build-to-order manufacturers.

Some manufacturers have attempted to minimize the delays associated with the build-to-order model by maintaining a significant inventory of the materials required for production (e.g., the components that are  
25 assembled to create the finished goods). Simply carrying such an inventory, however, imposes costs on manufacturers, including the costs associated with warehousing the material. Furthermore, in markets where product innovations occur rapidly, such material  
30 oftentimes become stale.

For example, in contemporary times, the market for computer systems (including, without limitation, mini-computers, mainframe computers, personal computers, servers, work stations, portables, hand held systems, and  
5 other data processing systems) has been marked by high and increasing rates of product innovation. Further, to manufacture, for example, a typical personal computer, many different components are required, including a processor, memory, additional data storage (such as a  
10 hard disk drive), a number of peripheral devices that provide input and output (I/O) for the system, and adapter cards (such as video or sound cards) for communicating with the peripheral devices. Each of those components is also typically available in many different  
15 variations. In such markets, even if using the build-to-order model, manufacturers risk significant losses when carrying significant inventories of material.

Also, it is difficult to optimize build-to-order manufacturing facilities in terms of labor requirements  
20 and space requirements, as such facilities must be able to produce of a wide variety of products. However, in markets where many manufacturers are competing for customers, such as the computer system market, any reduction in production costs that does not decrease  
25 product quality is an important improvement.

Among the cost-saving measures that a producer may employ is to follow the direct-ship model, in which the manufacturer avoids middlemen such as distributors and  
30 retailers by accepting orders directly from and shipping products directly to customers. However, additional

PATENT APPLICATION

costs are borne by a manufacture that provides a direct-ship option, in that the manufacture must provide distribution facilities, in addition to providing the manufacturing facilities.

Indikator	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
Indikator	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100

SUMMARY OF THE DISCLOSURE

In accordance with teachings of the present disclosure, a method, system and logic are described for monitoring resources within a manufacturing environment.

5 According to one aspect, a system for monitoring resources within a build to order manufacturing facility is disclosed. The system includes a remote monitoring system coupled to one or more pieces of equipment within the manufacturing facility operable to produce build to  
10 order products. The remote monitoring system may be communicatively coupled to a control center operable to display status information associated with using the one or more pieces of equipment. The monitoring system may be operable to determine an operating status of the one  
15 or more pieces of equipment relative to a ship criteria associated with producing the build to order products.

According to another aspect of the present disclosure, a method for monitoring resources within a build to order manufacturing facility is disclosed. The  
20 method includes accessing information resources for selective portions of a manufacturing facility associated with one or more pieces of equipment remotely located from a control center for the manufacturing facility operable to produce build to order products. The method  
25 further includes determining an operating status of the one ore more pieces of equipment relative to a ship criteria associated with manufacturing the products and displaying the status within a user interface of the control center.

According to a further aspect of the present disclosure, a medium including encoded logic for monitoring resources within a build to order manufacturing facility is disclosed. The medium

5 includes logic operable to access information resources for selective portions of a manufacturing facility and associated with one or more pieces of equipment remotely located from a control center for the manufacturing facility operable to produce build to order products.

10 The logic further operable to determine an operating status of the one ore more pieces of equipment relative to a ship criteria associated with manufacturing the products and display the status within a user interface of the control center.

15 The present disclosure relates to a manufacturing facility that provides build-to-order products and direct shipment of products to customers. More specifically, the present disclosure relates to a manufacturing facility that is constructed and operated in such a  
20 manner as to enjoy numerous benefits, relative to prior art manufacturing facilities, including the benefit of reduced production costs. In addition, the present disclosure relates to systems and methods that may be  
25 utilized to advantage in a distribution facility, independent of the manufacturing process.



BRIEF DESCRIPTION OF THE DRAWINGS

A more complete understanding of the present  
embodiments and advantages thereof may be acquired by  
referring to the following description taken in  
5 conjunction with the accompanying drawings, in which like  
reference numbers indicate like features, and wherein:

FIGURE 1 illustrates a manufacturing facility in  
accordance with teachings of the present disclosure;

FIGURE 2 illustrates a detailed layout of a  
10 manufacturing facility in accordance with teachings of  
the present disclosure;

FIGURE 3 illustrates a centralized information  
system for use with a manufacturing facility in  
accordance with teachings of the present disclosure;

FIGURE 4 illustrates a flow diagram of a method for  
15 managing resources within a manufacturing facility;

FIGURE 5 illustrates a flow diagram of a method for  
allocating resources using a remote monitor and simulator  
in accordance with teachings of the present disclosure;  
20 and

FIGURE 6 illustrates a flow diagram of a method for  
pulling product through a manufacturing facility based on  
capacity availability of a carrier and WIP profiles of  
the manufacturing facility in accordance with teachings  
25 of the present disclosure.

DETAILED DESCRIPTION OF THE DISCLOSURE

Preferred embodiments and their advantages are best understood by reference to FIGURES 1 through 6, wherein like numbers are used to indicate like and corresponding parts. Referring to FIGURE 1, there is depicted an exemplary manufacturing facility 100 according to the present disclosure. In the illustrative embodiment, manufacturing facility 100 is used to manufacture computers, which are shipped directly to customers, along with associated articles (such as monitors, speakers, printers, etc). Manufacturing facility 100 is operated according to a new process and includes significant architectural enhancements, new hardware, and new control logic that provides increased quality and efficiency.

During production, the manufacturer receives one or more customer orders from a business unit and orders components from suppliers needed to manufacture the products for those orders and articles and packaging (such as boxes and protective inserts) needed to fill the orders. Preferably, to minimize the inventory carried in manufacturing facility 100, few if any components, articles, and packaging will be left over from previous production runs. Therefore, at the beginning of each production run, most or all of components 103, articles 112, and packages 111 for the orders in that run will be ordered from suppliers. Production runs may nevertheless overlap to some degree, in that the manufacturer need not wait until the last item for one run is shipped before ordering components for the next production run from suppliers.

Manufacturing facility 100 receives ordered components 103, articles 112, and packages 111 via assembly unit 101 in one region and a shipping unit 106 in another region (illustrated near the upper end of  
5 FIGURE 1). Product components 103 are received in assembly unit 101 via docks in a first portion of the left wall of manufacturing facility 100. By contrast, packages 111 for assembled products enter assembly unit 101 through the lower portion of the right wall of  
10 manufacturing facility 100.

Manufacturing facility 100 may also receive products (e.g., computers) that were assembled at other facilities and delivered to manufacturing facility 100 to fill an order. Preferably, external products 113 are received  
15 into shipping unit 106, via docks in the second portion of left wall of left of manufacturing facility 100 as are ordered articles 112. Preferably, however, the receiving docks (not expressly shown) for ordered articles 112 are disposed between the docks for external products 113 and  
20 the docks for components 103, and articles 112 are temporarily stored in an article-staging area 107 at the lower edge of shipping unit 106 near assembly unit 101.

Once sufficient components 103 have been received, assembly unit 101 begins assembling components 103 into  
25 computers systems. Specifically, components 103 are kitted in a kitting facility 102, and the component kits are transported to a build facility 104 for assembly and configuration. Once assembled and configured, each product such as a computer system is transported to a  
30 boxing facility 105, where the product is packaged and a

tracking label is applied to the packaged product. The finished products are then transported to shipping unit 106 via transport 116.

As illustrated in FIGURE 1, each area within  
5 manufacturing facility 100 includes a Work-in-Process  
("WIP") profile for identifying the volume and throughput  
of product within a specific area of manufacturing  
facility 100. For example, kitting facility 102 includes  
an associated kitting WIP profile 102a; build facility  
10 104 includes an associated build facility WIP profile  
104a; boxing or packaging facility 105 includes an  
associated boxing or packaging facility WIP profile 105a.  
In a similar manner, each area within shipping unit 106  
includes associated WIP profiles. Manufacturing facility  
15 100 further includes associated monitoring and control  
hardware and software for accessing, controlling and  
communicating WIP profiles within each area of  
manufacturing facility 100. For example, as product or  
units transported throughout manufacturing facility 100,  
20 each unit may be scanned into and out of each area using  
an optical scanner and bar code to identify when product  
enters and/or leaves an area within manufacturing  
facility 100. A WIP profile for each area and associated  
logs, databases, etc. may be automatically updated for  
25 specific units as they progress through manufacturing  
facility 100. In this manner, a control center (not  
expressly shown) may employ one or more software programs  
to access WIP profiles for aggregating information  
related to manufacturing thereby allowing effecting

management of resources within manufacturing facility  
100.

For example, shipping unit 106 utilizes a shipping  
system (i.e., the equipment in shipping unit 106 and the  
5 related software) which receives each finished product  
from the assembly unit (as well as external products) and  
automatically determines whether the corresponding order  
is fillable (i.e., whether all items in the order,  
including products and associated articles, are available  
10 for shipping). The shipping system also automatically  
determines whether each fillable order is shippable  
(i.e., whether there is a suitable carrier vehicle or  
shipping container present with available capacity to  
receive the items in the order). These automatic  
15 determination are made with reference to databases  
including WIP profiles that reflect the current state of  
the production environment. A control center may access  
the database or databases to identify which products are  
ready for shipment, which articles have been received,  
20 which carrier vehicles are present, and how much capacity  
those vehicles have available.

In the illustrative embodiment, shipping unit 106  
includes a receiving scanner 117, which monitors a  
transport 116 that brings products from assembly unit 101  
25 into shipping unit 106. As each product passes by  
receiving scanner 117, receiving scanner 117 reads a  
barcode on that product's tracking label, updates one or  
more databases to reflect the detected location of the  
scanned product, and triggers the automatic process for

determining whether to release an order (i.e., whether to transport the items in the order to outgoing docks).

If the shipping system determines that an order is not fillable or not shippable, the shipping system

5 automatically stores the products received for that order in automated storage and retrieval system (ASRS) 108.

When it is determined that an order is fillable and

shippable, the shipping system automatically updates the status of the order in one or more databases to flag the

10 order as having been released and automatically conveys the ordered items to a parcel unit 110 for tendering to parcel carriers (for small orders) or to an less-than-trailer-load (LTL) unit 109 to be loaded onto pallets and then tendered to LTL carriers (for larger orders), as  
15 described in greater detail below.

As illustrated, products flow out of the LTL unit 109 through docks in an upper portion of right wall of manufacturing facility 100 and products flow out of parcel unit 110 through docks in the upper wall of

20 manufacturing facility 100. Docks for outgoing items and docks for incoming material are thus distributed along the perimeter of the manufacturing facility according to a particular pattern that provides for increased material input and shipping output. Carriers face less traffic  
25 congestion when traveling to and positioning themselves at incoming and outgoing docks. A greater number of carrier vehicles can therefore be accommodated at one time, compared to prior art facilities. This improvement helps make it possible for the manufacturer support  
30 increased production levels and to provide customers with

products in a timely manner while utilizing the just-in-time approach to procuring material. Further, the logistical advantages are provided with requiring an increase in the amount of space required to house  
5 manufacturing facility 100. The positioning of the docks also minimizes the amount of material movement required within manufacturing facility 100 and, in conjunction with the internal layout, provides for a work flow that is conducive to rapid production and space efficiency.

10 When an order is released, if products for that order are stored in ASRS 108, the shipping system will preferably automatically discharge those products from ASRS 108 (i.e., direct ASRS 108 to move the products from internal storage to distribution conveyor 116). After  
15 the order is released, shipping labels are also applied to the ordered products. Specifically, products from ASRS 108 and products coming directly from the external product docks and directly from assembly unit 101 are all transported through labeling stations (not expressly  
20 shown) for products on the way to LTL unit 109 or parcel unit 110. Moreover, the shipping labels for the assembled products are printed and applied in an area of manufacturing facility 100 that is separate from the area in which labels are printed for and applied to articles.  
25 For example, product shipping-label printers may be located in a central region of shipping unit 106, while the article-labeling stations may be located in article staging area 107 of shipping unit 106, adjacent to assembly unit 101.

Referring now to FIGURE 2, a detailed illustration of a manufacturing facility is shown. The manufacturing facility illustrated in FIGURE 2 is similar to manufacturing facility 100 of FIGURE 1 and includes hardware and software for providing a control center for controlling allocation of resources within the manufacturing facility. A manufacturing facility, illustrated generally at 200, includes an incoming articles area 201 for receiving articles, components, etc. for assembling computer systems. Incoming components are staged for assembly within one of a plurality of kitting units 202, 203, 204, and 205. Operators within each kitting unit place associated hardware within a bin (not expressly shown) which is forwarded to a build facility 207 for assembling the components into computer systems. Product is automatically transported to one of the production lines 206a, 206b, 206c, 206d, via transport 206. Build facility 207 includes build area 207a, 207b, 207c, 207d and are associated with each production line 206a, 206b, 206c, 206d. Each build area includes four associated work cells providing operators facilities and equipment for assembling computer systems using the components within each transported kit.

Each transport for an associated production line 206a, 206b, 206c, and 206d is a multi-tiered transport system that includes several vertically displaced transport levels for transporting assembly kits to associated build cells within build facility 207. Each transport is distributively coupled to boxing facility



208 including plural boxing areas 208a, 208b, 208c and  
208d for packaging assembled systems for shipping. Upon  
packaging the assembled products, each box is  
preferreably transferred to shiiping where associated  
5 items from SPAM (speaker, printer, advanced port  
replicators, monitors) unit 209 may be joined via a  
transport system (not expressly shown). Within SPAM unit  
209, additional hardware such as speakers, printers,  
monitors, etc. are included with each packaged product.

10 Packaged products may be transported to either LTL  
unit 214, parcel shipping 217 or ASRS 211 depending on an  
order fill requirement or criteria for the associated  
produced product. For example, if an order has been  
filled and is to be shipped via an available LTL carrier,  
15 the completed product will be forwarded to one of the  
pallet areas 215a, 215b, 215c, or 216d for palletizing  
and subsequent shipping via an LTL carrier. In another  
embodiment, an order may be forwarded to parcel shipping  
area 217 for shipping orders to customers which may not  
20 require LTL carrier type transportation of product.

ASRS 211 provides temporary storage for assembled  
products until orders are filled for shipping and an  
order shipping criteria is met. ASRS 211 distributes  
products among several rows of shelves vertically  
25 displaced within ASRS 211 using first and second ASRS  
transports 212, 213 and a handler displaced within each  
row of ASRS 211. Each handler selectively places and  
removes packaged products within ASRS 211 based on  
shipping criteria and/or order fulfillment criteria for  
30 each stored/retrieved package. Each handler stores and

retrieves packages based on the order fulfillment  
criteria and receives or places the packages on ASRS  
transports 212 and 213 accordingly. The products are  
then forwarded to LTL Unit 214 or parcel shipping 217  
5 where the order is delivered to an appropriate customer.

In one embodiment, one or more products may be  
transferred from another facility to fill an order. For  
example, a product may be received via incoming parcel  
210 and transferred to one of the units within  
10 manufacturing facility 200. Incoming parcel 210 may  
provide a completed product which may be stored within  
ASRS 211 until an order is complete or used to fill an  
order for shipping directly to a customer via LTL unit  
214. As such, a package received via incoming parcel 210  
15 may be automatically transferred to LTL unit 214, parcel  
shipping 217, or ASRS 211 based on an order fulfillment  
criteria for the completed product.

Similar to FIGURE 1, each area within the  
manufacturing facility 200 includes a work-in-process  
20 (WIP) profile for each area. For example, boxing  
facility 208 may include a volume of products in the  
process of being boxed or staged to be boxed. Boxing  
facility includes a WIP profile having a capacity and  
throughput level for each boxing area 208a, 208b, 208c,  
25 208d based on the number of products within and processed  
through each area. As such, a granular WIP profile may  
be acquired for each area within boxing facility 208.

In a preferred embodiment, real-time acquisition of  
WIP profiles advantageously allow a control center for  
30 manufacturing facility 200 with access to information

relating to the dynamically changing environment within manufacturing facility 200. For example, one or more pieces of equipment within boxing facility 208 may malfunction during operation and may be inoperable for a  
5 undeterminable time period. As such, a WIP profile for boxing area 208 may be accessed to determine the maximum throughput of boxing facility 208, and resources within build facility 207 and kitting 206 may be reallocated without overburdening boxing 208 and causing a bottleneck  
10 during production. In a similar manner, if one or more pieces of equipment malfunction in boxing area 208a, the control center may automatically re-route product from build facility 202 to boxing area 208b, 208c and/or 208d.

In one embodiment, WIP profiles for each area within  
15 manufacturing facility 200 may be used to pull product through manufacturing facility based on the availability of a carrier or available capacity for an incoming carrier. For example, an LTL carrier may schedule shipment of orders using the WIP profiles of production  
20 areas within manufacturing facility 200. Such product may be pulled through appropriate areas based on the scheduled availability of the carrier thereby increasing the overall flow of product through the manufacturing facility and subsequently to a carrier. In this manner,  
25 portions of an order may be stored throughout manufacturing facility 200 until a carrier is available to transport the product to a customer, thereby increasing the relative throughput of products through manufacturing facility 200 while minimizing inventory of  
30 products. Additionally, resources may be dynamically

allocated to fill the order in real-time based on WIP profiles within manufacturing facility 200.

FIGURE 3 illustrates a centralized information system for controlling allocation of resources within a manufacturing facility. A control center, illustrated generally at 300, includes an information system 301 that may include even more computer systems, servers, terminals, etc. communicatively coupled to one or more of business units 302, an order management source 303, an outbound carrier(s) source 304, an inbound carrier(s) source 305, a first manufacturing facility 306 and/or second manufacturing facility 318. Each manufacturing facility may include access to several production areas within each facility for producing products such as computer systems. For example, first manufacturing facility 306 may include a kitting area 307, a build area 308, a boxing area 309, an LTL area 310, an ASRS area 311, an incoming parcel area 312, a SPAM area 313, an outbound parcel 314, an incoming LTL carriers 315, outbound LTL carriers 316, and an articles area 317.

Control center 300 advantageously provides access to each information source through aggregating selective information 323 and communicating the selective information via interface 324 to create one or more sessions for efficiently managing production within a manufacturing facility. For example, a session A 319 may include a user interface for monitoring WIP profiles within a manufacturing facility and allocating resources based on WIP profiles for each area. Session B 320 may be used to access information relating to production and

dock door scheduling. Session C 321 may be used for identifying and tracking equipment errors for equipment within each part of the facility. Additionally, Session D 322 may include a user interface for identifying and recovering from process errors that may occur within the manufacturing facility. Though illustrated as separate sessions, each session may be integrated with each other or may be provided within separate user interfaces using separate monitors centrally localized to create a control center for managing a manufacturing facility.

Through aggregating information for one or more sources, either internal or external to a manufacturing facility, dynamic allocation of resources within the manufacturing facility can be managed using centralized information system 301. For example, manufacturing facility 306 may include a WIP profile for ASRS area 311 which includes information relating to products stored within ASRS 311 for filling an order managed by order management source 303. As such, order management source 303 may determine when an order ship criteria has been fulfilled using the WIP profile associated with ASRS 311 and release an order upon an inbound carrier being available. In this manner, centralized information system 301 may provide a user interface for a user within a session such as session A 319 allowing a user to make decisions for allocating resources to ship products.

In another embodiment, one or more business units 302 may request orders based on a WIP profile for one or more areas within first and/or second manufacturing facility 306, 318. For example, incoming parcel 312 may

include several products shipped from second manufacturing facility 318 to first manufacturing facility 306. One of the business units 302 may request additional products for an order and incoming parcel 312  
5 may receive one or more of the requested products. As such, centralized information system 301 may aggregate information relating to the request and provide a user of system 301 WIP profile and scheduling information for filling the updated order. In this manner, resources for  
10 producing, scheduling, storing, transporting, etc. for a manufacturing facility may be dynamically allocated to fill each order based on WIP profiles associated with portions of the manufacturing facility.

In another embodiment, information system 301 may be  
15 used to identify process errors occurring within a manufacturing facility allowing a user of system 301 to re-allocate resources and expedite resolving issues for the problematic process. For example, a burn-in process may be causing errors for a particular product and not  
20 for another product being manufactured. As such, the problematic process may be identified by information system 301 and a user interface may be updated to identify the problem in real-time. As such, a user of control center 300 may re-route products and/or resources  
25 to another portion of the manufacturing facility to minimize the impact on production caused by the burn-in process.

FIGURE 4 illustrates a flow diagram of a method for managing resources within a manufacturing facility. The  
30 method begins generally at step 400. At step 401, the

method accesses one or more databases associate with manufacturing products and translates 402 information representative of a real-time manufacturing environment into a user interface 403 displayable within a monitor  
5 located within a control center for the manufacturing facility. One or more user interfaces may be displayed on one or more monitors within the control center and may include a production and dock door scheduling user interface, a WIP profile and resource allocation user  
10 interface, a process error and recovery user interface, an equipment error identification and recovery user interface, a simulation user interface, or other user interfaces which may be centrally located with a control center.

15 Upon displaying a user interface, the method proceeds to provide real-time updates 404 for each user interface 405 through accessing one or more networks operable to provide real-time updates to data logs or databases representing changes within the manufacturing  
20 environment. For example, a problem may occur with one or more products for an order which was produced in a particular build cell of the manufacturing facility. However, several other products for the same order may not encounter such quality issues. As such, the  
25 satisfactory products may be packaged and forwarded to ASRS and stored while the products with problem(s) are held until the problem is resolved. Such a situation may provide a challenge for resources which have been allocated for filling an order. For example, a  
30 particular LTL carrier may have been scheduled to ship

the completed order to a destination. With a portion of the order being held, the LTL carrier may not be able to meet the deadline. The method would determine if resources should be reallocated 407 and allow a user to  
5 access one or more areas having WIP profiles for similar product within the manufacturing facility and reallocate resources 408 within the facility so that the LTL carrier will not have to wait and the deadline will be met. The change in resource allocation may be updated within an  
10 appropriate database 409 and the method would update the user interface 404 accordingly.

In another embodiment, an LTL carrier which may be incoming to the manufacturing facility may have additional space for transporting products. As such, the  
15 control center may be able to access orders and resources 407 associated with products being manufactured within the manufacturing facility and pull product based on WIP to fill an order for the carrier thereby making efficient use of the additional space within the particular carrier  
20 and resources and/or product within the manufacturing facility.

FIGURE 5 illustrates a flow diagram of a method for allocating resources using a remote monitor and simulator. The method begins generally at step 500 and  
25 may be used by a product such as the system illustrated in FIGURE 3 or other systems operable to employ the method of FIGURE 5. Additionally, the method may be embodied within a program of instructions such as a computer readable medium or within other mediums such as



encoded logic firmware, or hardware operable to employ the method of FIGURE 5.

At step 501 the method accesses one or more databases associated with a manufacturing facility and communicates the information 502 to a control center operable to display a control system 503 including a remote system monitor of resources within a manufacturing facility. In one embodiment, the remote monitoring system includes a graphical illustration of each piece of equipment within the manufacturing facility and an associated status log for the equipment. For example, the user interface may display if a piece of equipment is fully functional or if the equipment is inoperable. Other embodiments may include determining the throughput for a piece of equipment and/or determining an item being processed by a piece of equipment. For example, one or more logs or databases may be maintained for the piece of equipment thereby allowing the remote system to monitor activities associated with each piece of equipment.

Upon updating a user interface using real time acquisition of information 504 and updating a display 505 within the control center, the method proceeds to step 506 where the method detects a process or equipment error. If no errors are detected, the method proceeds to step 504 and repeats. If an error is detected, the method updates the remote monitoring system and alerts users 507 within the control center of the updated status.

For example, a visual indication on a user interface may be displayed and may include sending a page to one or

more individuals alerting them of the altered status for the equipment or process. The method then proceeds to step 508 where the method determines if resources should be reallocated. If a simulation is not run, a user may  
5 reallocate resources 516 within the manufacturing facility. If a simulation of resource allocation is selected, the method proceeds to step 509 where information within selective areas of the manufacturing facility are acquired. For example, the method may  
10 determine availability of resources within another portion of the factory by accessing a WIP profile for each area within the factory. The simulator may then take the current volume scheduled for the inoperable section of the factory and schedule all or portions of  
15 the work load to one or more areas within the factory. For example, a particular area may have the capacity to output additional units prior to reaching full capacity. As such, the simulator may determine the available capacity for one or more areas within the factory and  
20 simulate routing portions or all of the workload to the available resources 510. The simulator may attempt several iterations 511 until an optimized re-allocation of resources is determined and display the results 512 within a user interface of the control center. Upon  
25 determining an optimized model, a user within the control center may accept or decline the simulation 513 and the method proceeds to step 514 where the method updates and deploys the determined scenario.

For example, if piece of equipment within one of the  
30 build cells 207a of FIGURE 2 became inoperable and

rendered build cell 207a inoperable, the method may determine that a build cell within another portion of build facility 207 may be able to handle the workload. As such, the control center may re-route kits coming from one or more kitting facilitates using transport 206 until the problem with build cell 207a is resolved. In this manner, real-time access to resources within the manufacturing facility may be accessed via a remote monitoring system and a simulation may determine allocating available resources within the manufacturing facility thereby allowing dynamic allocation of resources based on a current WIP profiles associated with each area within the manufacturing facility.

Referring now to FIGURE 6, a flow diagram of a method for pulling product through a manufacturing facility based on capacity availability of a carrier and WIP profiles of the manufacturing facility is shown. The method begins generally at step 600. At step 601, a control center may be used to determine capacity and/or orders for a carrier 601 that may be inbound or proximal to a manufacturing facility. For example, a carrier may include additional capacity to ship products to a destination. Upon determining a carrier, a percent completion for an order for the carrier is determined and resources for the order including WIP profiles and order fulfillment of products are also determined 603. The method then proceeds to step 604 where resources for the shipment are allocated in order to fulfill a ship criteria and the carrier is assigned to a dock door 605. The method then proceeds to step 606 where completed

products may be retrieved from an ASRS and joined with other products that may be pulled through the manufacturing facility based on current levels of production within the manufacturing facility. Each

5 product may be merged with other products being manufactured and/or retrieved from other locations within the facility and palletized if appropriate and routed to the assigned door for the carrier 606. The method then proceeds to step 607 where one or more database(s), logs,  
10 etc. may be updated to reflect the resources being allocated to fill the order. The method then repeats at step 601.

Although the disclosed embodiments have been described in detail, it should be understood that various  
15 changes, substitutions and alterations can be made to the embodiments without departing from their spirit and scope.